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We are legal pioneers in the leisure industry, advising developers, hospitality companies, lenders, and government agencies for more than 40 years on innovative, first-to-market products across the United States and internationally. Our attorneys provide clients with comprehensive legal advice and business insight to manage the most complex projects, including:

- Timeshare
- Club membership plans
- Travel clubs
- Fee-for-services and hospitality branded projects
- Fractionals and private residence clubs
- Golf course clubs and communities
- Master planned resort communities
- Mixed-use resort condominium hotels
- Resort development
- Ski area and ski area base redevelopment

Our attorneys go beyond providing documentation and general legal advice. We bring in-depth legal, industry, and market knowledge to each project and offer inspired solutions for our clients—in North America, Central America, Europe, the Caribbean, and elsewhere around the globe.

From start to finish, and each step in between, we help make our client's vision a reality with legal advice in these key areas:

- Mergers, acquisitions, consolidations, and dispositions of vacation properties and companies
- Branded timeshare development of single- and multi-site vacation clubs, state timeshare registration matters, and exchange company compliance
- Strategies for legacy resort properties, including conversions, workouts, restructurings, and bankruptcy
- Hotel and resort management and franchise agreements
- Federal and state consumer finance compliance
- Cybersecurity, digital privacy, cyber-incident response, and regulatory compliance
- Project entitlement, financing, and construction
- Regulatory-compliant sales and marketing programs

Our attorneys have played an active role in the American Resort Development Association since 1971, as well as in other organizations that impact the industry, including the Urban Land Institute and Association of Real Estate Licensing Law Officials. **Steve Peterson** is a member of the ARDA Board of Directors and Chair of the ARDA Ethics Committee. **Nicole Evans** is a member of the ARDA State Legislative Committee. **Chris Payne** is a member of ARDA's Federal Issues Committee and State Legislative Committee. We have offices in Denver; Salt Lake City; Boulder; Las Vegas; Phoenix; Los Angeles; Minneapolis; Sioux Falls; Baltimore; Philadelphia; Atlanta; New Jersey; New York; Washington D.C.; and Delaware.

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